

# Sixth meeting of the Steering Committee

## Summary

Sixth meeting of the Global Partnership Steering Committee  
New York, 9 July 2014

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## Opening Session

1. Representatives of the Dutch and Mexican Co-Chairs opened the meeting, welcoming the Steering Committee members, and introduced the ministerial co-chairs' opening remarks via video messages.

2. Lillianne Ploumen, Minister for Foreign Trade and Development Cooperation, the Netherlands, welcomed the Steering Committee, indicating that the Partnership is about 'how' to achieve common development ambitions and also about actively engaging a wide set of partners. Minister Ploumen praised the participation and interest of a broad range of stakeholders, and welcomed the interest the UN Secretary-General has expressed in the work of the Partnership. She looked forward to seeing Steering Committee members in the next meeting to be hosted by the Netherlands.

3. Jose Antonio Meade, Minister of Foreign Affairs of Mexico, noted that Mexico was convinced of the potential of the Partnership as an important tool to achieve more and better development cooperation. He stated that the Partnership could make a valuable contribution, including in the post-2015 context, by providing links between the 'what' and the 'how' of development efforts and ensuring maximum impacts of resources and actions. Pointing out two unique characteristics of the Partnership – multi-stakeholder partnerships and its focus on results – Minister Meade stressed the need for the Steering Committee to become truly representative of its members' constituencies. He emphasized that the Partnership was more than a workshop or a High-Level Meeting, calling it a driver of actions and a laboratory for best practices in achieving results on the ground. He called for the Committee to assume their role as ambassadors and lead by example in mobilising efforts for effective development cooperation.

4. The Chair announced the recent nomination of Goodall Gondwe, Finance Minister of Malawi as the third Co-Chair of the Global Partnership, representing recipients of development co-operation. Malawi (represented by Charles Msosa, Ambassador to the UN) stated that being an African country as well as a part of the African Union, Malawi was pleased to participate and represent African positions and contribute from their national and regional perspective.

5. The African Union, having co-ordinated the nomination process for the African Co-Chair, congratulated Mexico for a successful High-Level Meeting and explained the processes through which Malawi had been selected. To end a round of introductions of each Steering Committee member, the Co-Chairs noted that Afghanistan was the new representative of the g7+ group of fragile and conflict-affected states, but was unable to attend the meeting due to domestic commitments.

### Session 1: Vision for Global Partnership

6. Framing the vision in the political context, the Chair (Juan Manuel Valle, Executive Director of AMEXCID, Mexico) stressed the important role that the Steering Committee should play in the next biennium in identifying synergies between the Partnership and the post-2015 process. Recognizing the unfulfilled commitments from previous development goals, he noted the responsibilities of Steering Committee members and Partnership's members more broadly in ensuring effective use of resources aligned with national priorities to generate results on the ground. He underlined the importance of reaching all countries in different development stages and contexts, including the most vulnerable ones such as g7+ countries. He recognized the important role of all stakeholders, stressing that government alone could not achieve development for all. He called for concrete results on the ground to demonstrate the value of the Partnership.

7. The Netherlands added that the Partnership is a platform for best practices and for monitoring progress, as showcased in Mexico City. The Netherlands stressed that the Steering Committee members should discuss the vision with their respective constituencies, and provide any further feedback to Co-Chairs to enable them to finalise the vision for the next Steering Committee meeting in the Netherlands (December/January). The discussion that followed is summarised below under five key themes:

### ***Focusing on action at the country level***

8. The Committee noted the importance of focusing on concrete action and lessons for better development cooperation at the country level, emphasizing the need to highlight practical policies that have proven successful and to facilitate dialogue on how the Partnership can practically support more effective cooperation in different contexts (Bangladesh, IPU, Korea OECD, Peru, UCLG, USA). Members stressed the need for country-level implementation of unfinished business and concrete work on the themes of the Mexico HLM and voluntary initiatives. To strengthen the 'country-focused' nature of the Partnership, there was a call to re-focus efforts from the global level to the national level, including sustaining and investing in implementation efforts between Steering Committee meetings, and freeing up capacity on the part of the joint support team for more country-focused work (USA). The World Bank highlighted the multilateral development banks' (MDB) development approach based on supporting country-led partnerships and transparency and results.

9. Members discussed that the Partnership's values – including a rights-based approach, gender equality, decent work, and enabling environment – should be clearly reflected in country-level work (CPDE, EU). In this regard, ITUC indicated the need to address the issue of shrinking space for CSOs. The AU emphasized the importance of issues such as preventing illicit financial flows and harnessing remittances.

### ***Fostering inclusiveness and strengthening regional perspectives***

10. Committee members noted that the multi-stakeholder configuration of the Partnership is a key strength and should be clearly reflected at the country level, highlighting the importance of genuine engagement of a broad range of national stakeholders, which was perceived as a main challenge facing the first cycle (EU, IPU).

11. Members highlighted the strategic contribution that regional platforms and organizations could make in advocating for more effective co-operation and maintaining political momentum around Busan principles. It was suggested that regional platforms and organizations can play an important role in engaging more stakeholders in the Partnership's work, including through providing support in capacity-development and identifying practical means for engagement (AU, PIFS, USA).

12. The private sector expressed the need to have a broader concept of private sector engagement, which goes beyond large multi-nationals, and highlighted the importance of an enabling environment for business as well as the urgent need to address challenges related to the informal sector. The World Bank, on behalf of MDBs, called for building on the substantive discussions and commitments made in Mexico to further the role of the private sector as a partner in development.

### ***Investing in mutual learning and clear communication of results***

13. Alongside country implementation, discussions featured the importance of capturing and sharing good practices from the country level to facilitate mutual learning. Members emphasised the need to gather evidence of innovation and concrete results from different initiatives, and to showcase and communicate these widely in language that is easy to understand beyond

development practitioners (Foundations, Korea, Mexico, OECD, UNDP/UNDG). Korea informed members of its commitment to host an annual meeting on Busan implementation, recognizing the pressing need to find ways to showcase good modalities and practices. The meeting in Korea could also be an important space to showcase the success stories of the Building Blocks and the Voluntary Initiatives from the Mexico Communique. In addition, El Salvador proposed developing regional-level activities to share its own experiences with the monitoring process and its National Plan for Effective Development Cooperation, along with other countries, as an input to the Korea workshop.

### ***Strengthening accountability and monitoring efforts***

14. Acknowledging the importance of monitoring for enhanced accountability and transparency, Committee members underlined the need for action to address gaps and challenges identified in the monitoring report released ahead of the Mexico City meeting, and also to ensure that the monitoring framework provides useful contributions to help shape global accountability efforts in the broader post-2015 framework (World Bank/MDBs). Members also suggested efforts by the Steering Committee to bring more stakeholders into the monitoring process (AU, Bangladesh, CPDE, Korea, IPU).

15. Members expressed support for further strengthening the Partnership's monitoring framework, both in its methodological and consultative aspects, and provided examples of their own efforts in the domain of accountability, including the World Bank's support to regulatory and audit institutions to monitor outcomes of development interventions at the country level and the memorandum of understanding on cooperation and statistical activities signed by the MDBs and the UN to jointly build improved statistical capacity at the country level; the IPU's efforts to set in place indicators to assess the performance of parliamentarians and to establish regulatory frameworks; and the Philippines' experience of managing humanitarian aid through the establishment of a Foreign Aid Transparency Hub (FAITH) to ensure coordination as well as transparency and accountability to all stakeholders.

### ***Contributing to the post-2015 development agenda***

16. Members highlighted the need to contribute to and inform processes shaping the post-2015 development agenda and underscored the importance of identifying closer synergies with UN-led processes (Korea, Peru, UNDP/UNDG), including the Financing for Development (FfD) Conference planned for 2015. Korea urged the Steering Committee to collectively voice the importance of the Partnership in the ongoing SDG negotiation processes. The Pacific Islands Forum Secretariat underscored the continued importance of ODA as a funding source for many small island developing States, and called for maintaining political attention to aid effectiveness principles in achieving development results. The Arab Donors Co-ordination Group emphasised the need to also focus on more immediate deliverables for shaping the post-2015 agenda, such as provision of inputs to the UNSG's Synthesis Report.

17. Regarding the Partnership's broad vision for the next biennium, it was suggested to formulate broad objectives and to link these to the next High-Level Meeting as desired outcomes (EU, Korea). Furthermore, proposals were made to strike a balance in references to stakeholder groups in the vision statement, including more emphasis on civil society alongside the current emphasis on private sector (EU, CPDE).

### ***Session 2: Achieving the vision of the Global Partnership (Chaired by the Netherlands)***

18. The Chair (Christian Rebergen, Deputy Director General for International Cooperation, Netherlands) introduced the session by stressing the importance of leadership by Steering Committee members in achieving the vision of the Global Partnership. He noted that members should provide a channel of information between the Committee and other members of their

constituency, with the Co-Chairs and support team helping to disseminate messages and findings more widely. He invited the Committee to provide feedback on how to best perform this constituency representative model; how to use regional platforms; how to showcase specific examples of what is working on the ground; and how to best make use of the time between Committee meetings to drive progress on the ground.

19. The Committee raised the need for its members to more actively represent a broader constituency (CPDE, IPU, UNDP/UNDG, USA). Members also raised whether there might be ways to strengthen accountability for members performing this representation function and stressed the need for members to devote adequate staff capacity to support their Committee role (USA); urged a stronger role for the Committee in setting the Partnership's agenda (CPDE); suggested having a "mission statement" for Committee members (EU); and noted the expectation for Committee members to raise effectiveness issues in other fora (Bangladesh).

20. In terms of the functioning of the Committee, members suggested that the Committee adopt more of a substantive debating and decision-making role, with position statements from constituencies provided beforehand as an input to the meeting, rather than delivered at meetings themselves (USA); that there be a greater focus at Committee meetings on country-level work, with at least one topical issue discussed per meeting (OECD); that the Committee meet less frequently (private sector); and that the role of observers going forward be clarified (EU).

21. Committee members stressed the importance of using concrete events (regional, global, or national) as milestones for focusing the work of the Partnership; and using existing networks and meetings to advance the work of the Partnership, particularly at regional level (AU, Bangladesh, OECD, PIFS, UNDP/UNDG).

22. Korea provided an update on plans for the annual workshop on Busan implementation, to be held in Seoul on 6-7 November 2014. The focus will be on country-level progress, both quantitative and qualitative, and should complement other work being done by the support team. It will also showcase results from some Building Blocks and Voluntary Initiatives; look at strengthening the monitoring process; involve consultations with CSOs, the private sector and other constituencies; and look at the link with the post-2015 agenda. It will also serve to raise awareness of the Partnership. Around 100 participants will be invited, at both senior and working level, including representatives of Committee members, as well as representatives of countries not actively engaged with the Partnership such as China and Brazil. In addition, Korea plans to hold a three-day training to bridge the gap between the global policy agenda and work on the ground, with a focus on awareness raising on Busan principles for effective development co-operation. The training will be hosted by KOICA.

23. Members also shared plans for other upcoming meetings and reported back from prior events. The Philippines, noting their role representing middle income countries that both receive and supply cooperation, noted they hoped to host a conference on middle income economies in early 2015. Peru also plans to hold a regional meeting on effective cooperation in early 2015. Arab donors had recently organized a workshop hosted by the Islamic Development Bank to raise awareness of the Global Partnership agenda. UCLG/FOGAR noted the potential to input to major meetings of local governments.

24. The EU noted they hold regular exchanges with their Member States on best practices. The private sector noted the role the Partnerships For Prosperity (P4P) network is playing in coordinating within the private sector constituency, and also highlighted the role of Business Hubs at country-level (e.g. Colombia). Bangladesh noted a regional platform in Asia on South-South and Triangular cooperation, which is looking at demand for SSC. PIFS noted efforts in the Pacific Region to expand peer review to development partners.

25. Members suggested expanding the monitoring exercise to a greater number of countries, and strengthening the monitoring process, including through establishing a technical advisory group, to create broader support and further strengthen the monitoring process (USA, Bangladesh, CPDE, EU, ITUC, PIFS, UNDP/UNDG, World Bank/MDBs).

26. Members highlighted the importance of strengthening country level implementation, including through supporting national cooperation frameworks (IPU, UNDP/UNDG) and exchanging national experiences on implementation (El Salvador). The support team noted that UNDP's work on effective development cooperation at country level is country-led, with UNDP facilitating and providing demand-driven advisory support. Main areas of the support team's work in supporting evidence and implementation include helpdesk services, advisory support, providing complementary evidence, identifying and collaborating with work going on elsewhere, supporting regional workshops, and providing advisory support on a demand-driven basis. The support team noted a concept note and budget would be distributed shortly.

27. On the issue of voluntary initiatives, members suggested making greater use of them – as well as Building Blocks (Bangladesh, CPDE, UNDP/UNDG). Members suggested identifying opportunities to bring organisers of the initiatives together to compare existing work plans and to identify ways for ensuring practical synergies between substantive work streams. The EU offered to organise a meeting that would focus on discussing the Global Partnership's various workstreams, including activities by regional organisations, Building Blocks, voluntary initiatives, and other constituencies. The joint support team will help put in place a process for more systematic exchange of information that will help to keep track of progress and lessons learned.

28. Members provided brief updates on some initiatives. Stars Foundation noted that the Guidelines for Effective Philanthropic Engagement are a tool to drive more effective philanthropic engagement in the areas of dialogue, data-sharing, and partnering. Country-level pilots are starting in Mexico, Colombia, with other expected shortly in Ghana, UAE, and other countries. In each, a regional foundation takes the lead.

29. UCLG/FOGAR highlighted the potential to build on its initiative to develop country roadmaps for local and regional governments on Busan implementation – 10 pilot countries are expected by 2016 and up to 40 by 2018. Bangladesh cited the Building Block on Results and Accountability as a network that can advance the work and evidence of the Partnership. UNDP/UNDG also highlighted the potential for greater linkages with the New Deal.

30. The United States highlighted the Effective Institutions Platform as a multi-stakeholder coalition that can be a model for taking forward work on specific areas within the Partnership. EIP has five pillars, on making change happen, indicators, domestic resource mobilization, use of country systems and effective/accountable institutions. Each pillar has champions, and is responsible for delivering its own work. The Co-Chairs and secretariat disseminate work and key messages. The platform has also brought in actors like China that have been less actively engaged in the Partnership's core work.

31. Members also raised the potential to further develop the Partnership's role in supporting knowledge-sharing and exchange of practices (El Salvador, OECD, World Bank). The World Bank suggested increased focus on country-led knowledge-sharing processes, building on existing knowledge platforms to share knowledge in specific thematic areas and leverage existing networks such as the Global Development Learning Network to support and facilitate the Global Partnership's knowledge sharing initiatives. Further partnerships with think tanks and academia could also be developed where interested countries – including El Salvador – could share experiences. (El Salvador).

32. Some suggestions for the work of the support team were provided, including moving towards a more "branded" team (EU); freeing up the support team to focus more on following and

tracking relevant networks and initiatives (PIFS); and sharing a brief workplan and budget. In this context, the joint support team made a strong call to Committee members to secure the resources for the joint support team for the next biennium.

33. More broadly, Members suggested a more structured approach for the Global Partnership going forward, including on how to support post-2015 implementation (CPDE, OECD, World Bank/MDBs). The World Bank/MDBs suggested that the Partnership's approach should build on its comparative advantages of being an inclusive, multi-stakeholder platform and its focus on effective aid. On links to UN post-2015 process, there were suggestions for the Co-Chairs to submit a letter (EU); for member states to take the lead on providing inputs (UNDP); and for the Partnership to focus on demonstrating its relevance to post-2015 implementation rather than on securing formal references (UNDP/UNDG).

34. Members also provided additional guidance on substantive focus for the Partnership, building on the discussion in Session 1. Potential areas for greater focus included: collecting and disseminating work on effective approaches on domestic resource mobilization by bringing together different workstreams and setting best practices (AU, OECD); effective cooperation in fragile states (AU, OECD); strengthening the enabling environment for private sector, and bringing more business into the formal sector (private sector); developing a handbook with a menu of policy reforms (IPU); and development financing – including linking with discussions in the OECD/DAC and on preparations for the Third Financing For Development Conference in Addis Ababa in 2015 (Bangladesh, OECD, World Bank/MDBs).

35. In closing the session, the Chair noted the guidance received for the working of the Steering Committee. He noted in particular the suggestion on making the language of the Partnership's activities and documents clearer to non-experts; consolidating and streamlining the work of Voluntary Initiatives, Building Blocks and other workstreams related to the Partnership; taking full advantage of the workshop in Korea; and further clarifying linkages to UN processes. The latter includes providing input to the synthesis report of the UN Secretary General and building synergies with the DCF – including formation of a joint working group with members of the Committee and the DCF Advisory Group.

#### **Next Steps** (*Chaired by Mexico*)

36. The Chair recapped key messages from the Committee regarding the vision for the Global Partnership, highlighting the guidance to move towards a greater focus on action and demonstrating results. The Partnership should: be an inclusive, multi-stakeholder and member-driven platform that calls for more effective development cooperation; be focused on the country level, but making use of regional perspectives and ensuring global relevance; communicate results clearly; focus on concrete and practical issues based on evidence, and highlight best practices; make use of voluntary initiatives to showcase good practice and generate evidence; strengthen the monitoring framework; and provide a valuable contribution to implementation of and accountability for the post-2015 development agenda and to the Financing for Development process.

37. In terms of realizing the vision for the Partnership, the Chair summarized the key messages received: The constituency-based model should be strengthened, with Steering Committee members responsible for leading implementation efforts and ensuring continuous engagement by their broader constituency; members should undertake work between meetings, drawing on existing networks, initiatives and events, and communicating this back to the Committee (e.g. Korea workshop, regional consultations, voluntary initiatives); the work of the Partnership should be bottom-up and country led, with investment at country level; the monitoring exercise should be strengthened; and the support team should be adequately resourced to support the Committee effectively.

38. Malawi reaffirmed the message that the Partnership should prioritize a focus on demonstrating concrete results. The Netherlands emphasised the importance of organizing and contributing to events, of generating ideas for these events and of strengthening the complementarity between the Global Partnership and the DCF<sup>1</sup>. The Netherlands noted that the next Steering Committee meeting would take place in the Netherlands, after the Korea workshop with detailed timing yet to be confirmed.

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<sup>1</sup> The Steering Committee meeting was followed by a joint meeting between members of the DCF Advisory Group and the GPEDC Steering Committee. A summary of this meeting will be made available shortly.

## Annex 1: List of participants



### List of Participants - Sixth Steering Committee Meeting Global Partnership for Effective Development Co-operation

9 July 2014, New York

#### Co-chairs

Netherlands	Mr. Christiaan REBERGEN Deputy Director General, International Cooperation, Ministry of Foreign Affairs  Mrs. Fatimazhra BELHIRCH Special Advisor on Global Partnership, Ministry of Foreign Affairs  Ms. Laura PLATENKAMP Policy Officer, Taskforce Global Partnership for Effective Development Cooperation (GPEDC) Ministry of Foreign Affairs  Ms. Lieke WILLEMSSEN Policy Officer, Office for International Development, Netherlands Ministry of Foreign Affairs  Mr. Niek de Regt
Mexico	Mr. Juan Manuel VALLE PERENA Executive Director, Mexican Agency for International Development Cooperation Ministry of Foreign Affairs  Ms. Daniela BORBOLLA COMPEAN Director General for Development Cooperation Policy and Planning Mexican Agency for International Development Cooperation (AMEXCID)  Mr. Noel GONZALEZ Deputy Director General for Policy Making Mexican Agency for International Development Cooperation  Ms. Andrea HURTADO EPSTEIN Deputy Director for Policy Making Mexican Agency for International Development Cooperation (AMEXCID)
Malawi	Represented by Permanent Representative to the UN Mr. Charles Msosa

#### Steering Committee Members<sup>2</sup>

AU/NEPAD	Dr. Mothae Anthony Maruping Commissioner for Economic Affairs, African Union Commission  Mrs. Florence NAZARE Head Capacity Development Division, NEPAD Planning & Coordinating Agency
Arab Donor Coordination Group	Mr. Fuad ALBASSAM Assistant Director-General, Public Sector Operations Department OPEC Fund for International Development  Mr. Said AISSI Advisor to Director-General, Operations Management, OPEC Fund for International Development

<sup>2</sup> Exceptionally, for this Steering Committee meeting only, those delegations with New York-based missions were invited to register one additional participant to attend the Steering Committee meeting.

Bangladesh	Mr. Mohammad MEJBAHUDDIN Secretary, Economic Relations Division, Ministry of Finance of Bangladesh
CSO Partnership for Development Effectiveness	Mr. Richard SSEWAKIRYANGA Executive Director, Uganda National NGO Forum CSO Partnership for Development Effectiveness
	Ms. Maria Theresa LAURON Co-chair, CSO Partnership for Effective Development Co-operation International Department, IBON International
	Ms. Nerea CRAVIOTTO ORTEGA Lead Advocacy Coordinator, Economic Justice, AWID
El Salvador	Ms. Alejandra Sofia CASTILLO Adviser to the Deputy Minister of Development Cooperation Vice Ministry of Development Cooperation
	Ana Mercedes VÁSQUEZ ÁVALOS Director of Multilateral Cooperation, Vice Ministry of Development Cooperation
EU	Mr. Klaus RUDISCHHAUSER Deputy Director General DG Development and Cooperation - EuropeAid
	Ms. Ellen KELLY DG Development and Cooperation (EuropeAid)
Korea	Youngju OH Director General, Development Cooperation Bureau, Ministry of Foreign Affairs
	Mlle. Hye-Ryoung SONG Deputy Director, Development Policy Division, Ministry of Foreign Affairs
OECD/DAC	Mr. Erik SOLHEIM DAC Chair, DCD
	Ms. Brenda KILLEN Deputy Director, DCD
Parliamentarians	Mr. Martin CHUNGONG IPU's Deputy Secretary General, Inter-Parliamentary Union
	Mr. Alessandro MOTTER Senior Advisor, Economic and social affairs, Inter-Parliamentary Union Office of the IPU Permanent Observer to the UN
Peru and Colombia	Mr. Gustavo MEZA-CUADRA Ambassador, Permanent Mission of Peru to the United Nations, New York
	Ms. Marina Eugenia ECHEVERRIA HERRERA Director of International Cooperation, Ministry of Foreign Affairs
	Mrs. Milagros MIRANDA ROJAS Minister Counsellor, Permanent Mission of Peru to the United Nations Ministry of Foreign Affairs
	Ms. Maria Andrea ALBÁN Director of International Cooperation, Ministry of Foreign Affairs of Colombia (accompanying Peru in preparation for stepping in as Committee member in January 2015)
Philippines	Mr. Rolando TUNGPALAN Undersecretary, National Economic and Development Authority
Private Sector Stakeholders	Dr. John D. SULLIVAN Executive Director Center for International Private Enterprise

	Ms. Louise KANTROW Permanent Representative to the United Nations International Chamber of Commerce
Pacific Islands Forum Secretariat	Mr. Alfred SCHUSTER Development Cooperation Advisor, Pacific Islands Forum Secretariat
STARS Foundation	Mr. David CROOK Development Director, STARS Foundation
TUAC/ITUC	Mr. Jan DEREYMAEKER Trade Union Development Cooperation Coordinator International Trade Union Confederation ITUC-CSI
	Mr. Matt SIMONDS Liaison Officer/Policy Advisor Trade Union Advisory Committee (TUAC)
UCLG/FOGAR	Manel MANUNELLES General Director of Multilateral and European Affairs, Catalan Government
	Mrs. Helena VICENTE SALAZAR Advocacy and Education Chef Department Catalan Agency for Cooperation Development, Catalan Government
	Mrs. Renske STEENBERGEN Policy Officer, International Affairs, UNG International (member of UCLG)
UNDP/UNDG	Mr. Michael O'NEILL Assistant Secretary-General & Assistant Administrator Bureau of External Relations and Advocacy
	Mr. Paolo GALLI Cluster Leader, Multilateral Affairs and UN Coherence Cluster, BERA, UN Development Programme (UNDP)
United States	Mr. Steven PIERCE Special Coordinator, Development Effectiveness, U.S. Agency for International Development
World Bank	Ms. Mariam SHERMAN Director, OPSRE, World Bank Group
	Harika MASUD Consultant, World Bank

#### OECD/UNDP Joint Support Team

Mr. Niloy Banerjee  
Director for Knowledge, Innovation and Capacity, UNDP

Mr. Derek KILNER  
Partnerships Development Analyst, Bureau of External Relations and Advocacy, UNDP

Ms. Hanna-Mari KILPELAINEN  
Policy Analyst, DCD/GPP, OECD

Ms. Sumi HAN  
Consultant, UNDP

Ms. Marjolaine NICOD  
Senior Policy Analyst, DCD/GPP, OECD

Ms. Patti O'NEILL  
Head of Division, Global Partnership and Policies Division, OECD

Ms. Yuko SUZUKI  
Policy Adviser, Effective Development Co-operation/BDP, UNDP